

## Ex Libris Staff (1980-2005) Questionnaire – Andrea Hell

1. When did you start working for Ex Libris? How did this come about?

*I was working already for the former company DABIS (since 1989) and came to Ex Libris after Ex Libris took over DABIS in 1997.*

2. What was your job title, or, more generally, what did you do? Were there particular projects you were involved in?

*Thinking of the 1980-2005 time period....*

*I started with Aleph in 1998 when lots of German speaking customers implemented it. The first Aleph version I saw was 11, directly followed by 12.3. I did lots of trainings in Austria and Germany during 1998-2002 for Search and the Cataloging module.*

3. Why was Ex Libris as successful as it was? Why did customers go with Aleph rather than other systems? Some possibilities:
  - a. Superior system and program design? (-- primarily Yohanan's doing? Others?)
  - b. Superior functional design? (-- primarily Judy Levi's doing? Others?)
  - c. Superior strategy (Oren Beit-Arie -- and others?)
  - d. Superior marketing (Barbara Radel, et al.)
  - e. Superior organization (Azriel and Udi and ???)
  - f. Other?

*I think in the German speaking market we were successful for two reasons:*

- *Consortium model*
- *MAB format*